

M&E within the Context of COVID-19 Pandemic: Perspectives, Practices, and Evidence

9TH KENYA NATIONAL M&E WEEK



AFRICA NAZARENE
UNIVERSITY



Virtual M&E Week 17th-19th May 2021

Topic:

**Embedding a Resilient MEAL
framework across Development
Programs in changing times**

Context:

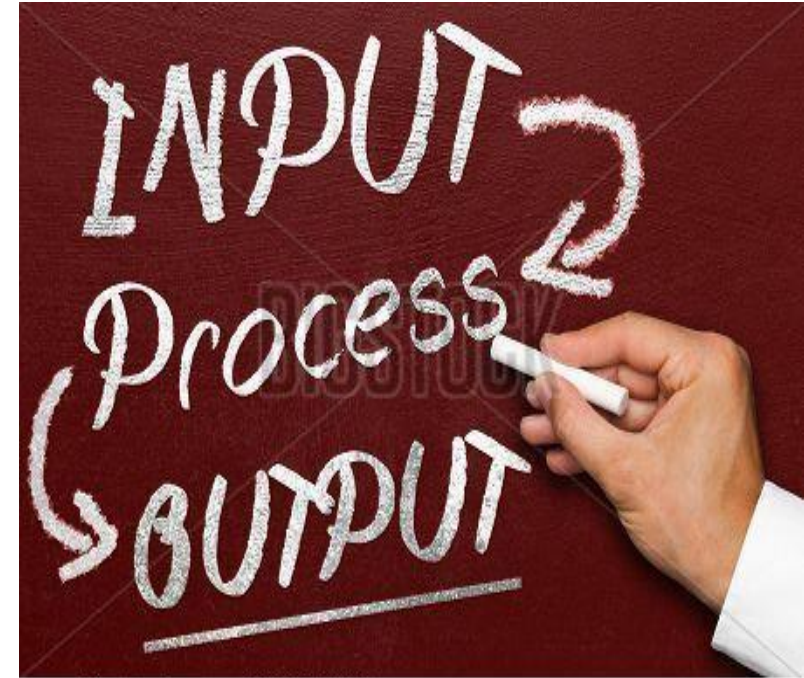
Development = Dignity + Br



Monitoring, Evaluation, Accountability and Learning (MEAL).

Basic Terms In this context:

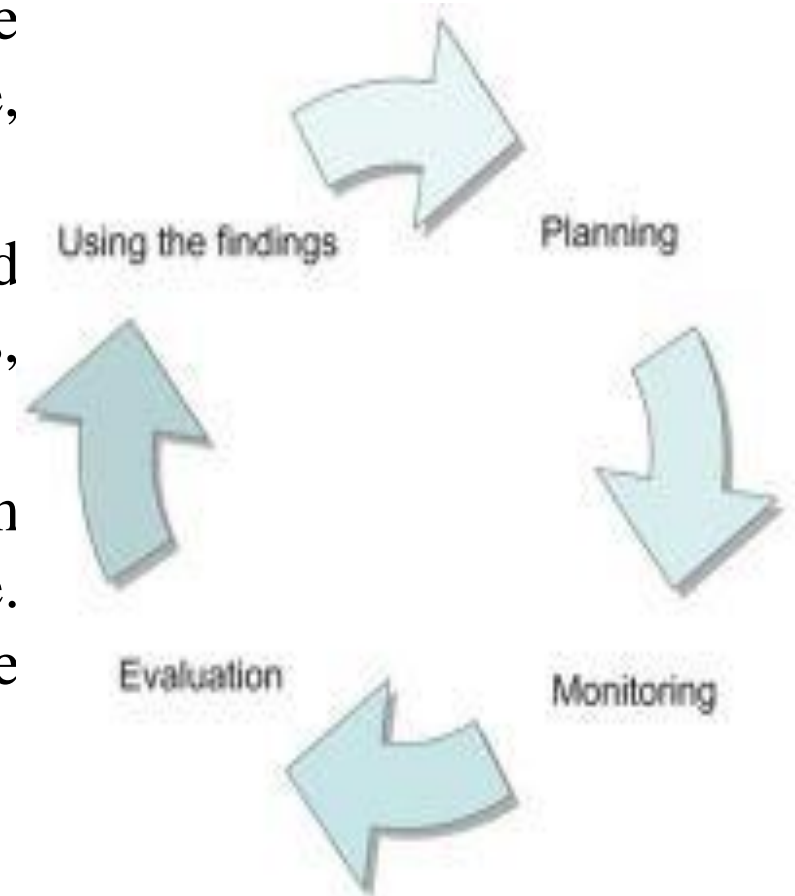
- **Monitoring** is a continuous process used to keep project activities/progress on track, identify day-to-day (routinely) issues through process monitoring.
 - Uses Tools:
 - The Theory of Change, Results Frameworks, and Logical Frameworks (logframes)



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Cont' Monitoring, Evaluation, Accountability and Learning (MEAL).

- **Evaluation** is a process for assessing the effectiveness, efficiency, coherence, relevance, impact and sustainability of interventions.
- It involves thoughtful, systematic collection and analysis of information about the activities, characteristics, and outcomes of programs
- It is performed periodically and its scope differs from case to case—it can be formative or summative. Methodologies include: focus-group-discussions, case studies, most significant change narratives, etc



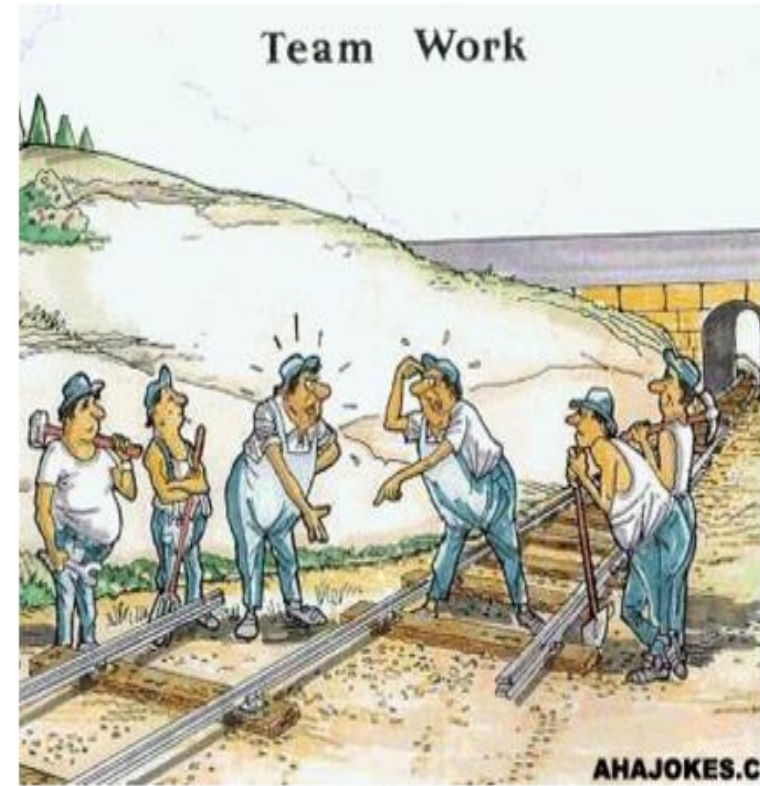
Monitoring, Evaluation, Accountability and Learning (MEAL).

- **Accountability** An approach that makes all concerned programme/project persons accountable.
- It gives power to beneficiaries, donors, clients and other relevant stakeholders to hold implementing agencies accountable for their interventions, actions, policies and priorities.
- Accountability mechanisms include **complaint-handling mechanisms** and **feedback practices**.



Cont' Monitoring, Evaluation, Accountability and Learning (MEAL).

- **Learning:** Based on key lessons learnt, findings and recommendations. Promotes the use adaptive and transformative programming.
- Lessons highlight strengths or weaknesses in preparation, design, and implementation that affect performance, outcome, and impact of a given intervention.



Linking MEAL components:

- MEAL involves tracking the progress of programs, making adjustments and assessing the outcomes. Equally challenging is the use of this information to foster change within the organization or even the system as a whole.
- All MEAL components are crosscutting and linked with one another. They are crucial in ensuring quality standards at every stage of programme/project cycle management



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Resilient MEAL as an overarching Theme, in the Context of COVID-19 Perspectives.

- The disruptive nature of the COVID-19 pandemic puts the ability of governments to act decisively under the public spotlight. Difficult trade-offs concern the balancing of public health and economic considerations at the present time.
- Programming for resilience is a multi-actor pursuit; meaning that enhancing resilience may indirectly enhance a range of other capacities.

Development of M&E systems/Plans:

- This should involve many stakeholders as possible, in as many sectors as possible, to ensure that approach is informed by shared experience. E.g, activities in the supply chain within programs and outreach activities.



Resilient MEAL as an overarching Theme, in the Context of COVID-19 Perspectives.

Application of MEALS at different Levels of governance: Adjusting to changing Times within:

- National
- County
- Community levels of governance.



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Cont' Resilient MEAL as an overarching Theme, in the Context of COVID-19

Perspectives.

Requires consultative process approach that includes:

Multi-sectorial partners: act with other partners to restore/improve a depleted asset base, through county based/ CIDP /National programs, natural resource rehabilitation, Value chains, Markets , etc

- This is to promote productive and financial capacities through innovation, by working closely with the private sector and academic and research institutions in an integrated manner.
- Programs with an integrated approach ensure that partners and sectors work together to address key leverage points and adopt complementary, synergistic strategies to promote resilience

Cont' Resilient MEAL as an overarching Theme, in the Context of COVID-19

Perspectives.

Community-based participatory planning – a community-level exercise that identifies needs, adapts responses to contexts, and promotes local ownership of the programme.

- Resilience building relies on integrated programming—a cross-sectoral approach with a long-term commitment to improving the three critical capacities: absorptive capacity (risk management), adaptive capacity (longer-term livelihood investments), and transformative capacity (improved governance and enabling conditions).



Monitoring provides data, identifies gaps, and suggest actions for course correction;



Evaluation highlights broader issues captures learning and contribute for overall programme change at broader level while suggesting revisions in strategy, where required



Learning contribute for generating knowledge products, disseminating information and helping internal projects/programme stakeholders for adaptive programming



Accountability provides important aspects identified through accountability mechanism and facilitates adaptive programming for future

Development through a weavers Triangle

Weavers Triangle is a Planning and Evaluation tool. (Jayne weaver, 2007)

- **Activities** : what we do to make those changes: identify your target group – who you want to create change for in the longer term.
- **Outcomes**: the changes or differences we want to make
- **Goal**: Longer -term effect/
Development



Envisaged Goal: development

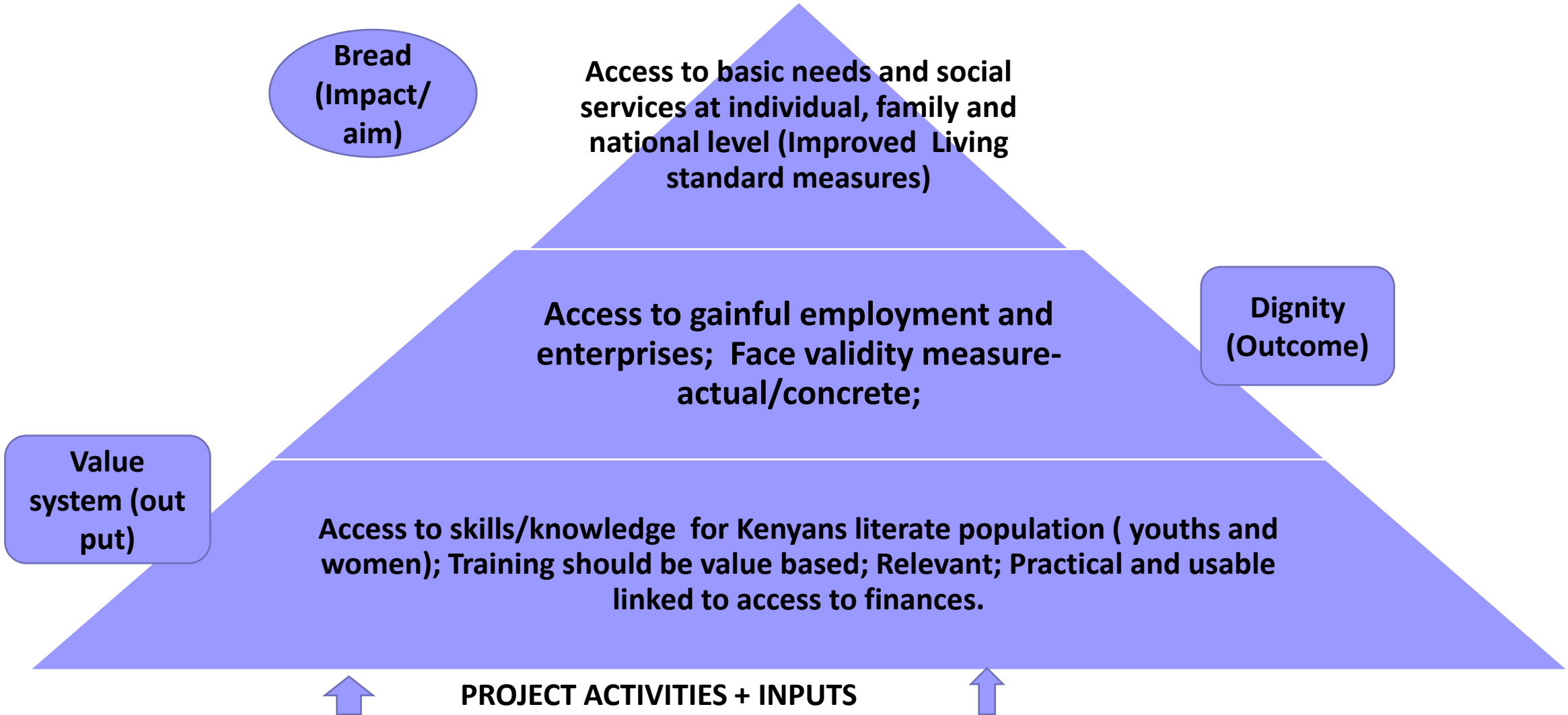


Fig 1: Weavers Triangle

Inculcating a Value system

Values improvement in people, programs, and organizations helps them achieve results.

- Community ownership and Inclusion of appropriate participants from all levels of the program, funders, and beneficiaries.



Dignity :

C-19 has robbed humanity dignity. Public confidence in development stimulates inward investment, thus stimulating growth on economy, raising values on goods and increasing income and profit for local business.

Even if same economic conditions prevail, there is variation in attainment by different social groups.

Making different voices in society heard, both younger and older, is critical to delivering a more inclusive economic growth.



Goal

- Changes in access to basic amenities like drinking water, sanitation, electricity, housing qualities, drainage arrangement, etc.
- This implies that various policies on basic amenities needs to be supplemented with pro poor and group specific policies (social) for raising the overall standard of life and well-being.



Enhance the image of the Weavers' Triangle and build Citizenry confidence

- Plan for MEAL using practical tools that include Performance Management Plans, Indicator Performance, Feedback-and-Response Mechanisms, and Communications Plans.
- Use of evidence-based strategies with adaptations to the local environment and culturally responsive approaches through empowering evaluations.
- Building the capacity of program staff and participants to improve their ability to conduct their own evaluations.
- Use MEAL data to inform project decisions, communicate with stakeholders and practice adaptive management.

End

■ *THANK YOU*

COVID-19 SAFETY MEASURES

[set of 10 important do's and don'ts]



Wash Hands
Thoroughly



Use Soap
or Hand Sanitizer



Keep Safe Distance
from Other People



Stay at Home
if Possible



Use Face Mask
or Respirator



Avoid Large
Crowds



Do Not Meet
Infected or Sick People



Do Not Touch Your Face
esp. Mouth, Eyes, Nose



Do Not Travel
Unless Necessary



Do Not Touch
The Front Part of a Mask

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