



COUNCIL OF GOVERNORS

ENHANCING THE USE OF M&E EVIDENCE: HOW TO CONSTRUCTIVELY ENGAGE KEY ACTORS

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BACKGROUND

- National and County governments must embrace monitoring and evaluation as a pivotal development and service delivery tools.
- Focus of both national and county governments should be increasingly on development results and how they can best be measured to achieve the desired goals





PILLARS FOR A STRONG M&E

<p>PILLAR 1 Enabling environment</p> <p>1.1 legislation 1.2 M&E policy</p>	<p>PILLAR 2 Organizational culture</p> <p>2.1 Value M&E 2. Relevance of M&E 2.3 Results-orientation 2.4 Demand for and use of M&E 2.5 Transparency and accessibility of results</p>	<p>PILLAR 3 M & E function in government</p> <p>3.1 Institutional arrangements 3.2 Governance of M&E 3.3 Financing of M&E 3.4 Planning 3.5 Quality assurance</p>
<p>PILLAR 4 Human resources</p> <p>4.1 Competency framework 4.3 M&E staff 4.6 Capacity of political leaders and decision makers 4.7 Capacity of managers</p>	<p>PILLAR 5 M&E (technical) system</p> <p>5.1 Tracking service delivery 5.3 Data quality and security 5.4 Infrastructure 5.5 Innovation in data sourcing</p>	<p>PILLAR 6: Partnerships and support</p> <p>6.1 Intergovernmental relations (strengthening County Intergovernmental forum 6.2 Partnerships with other institutions</p>



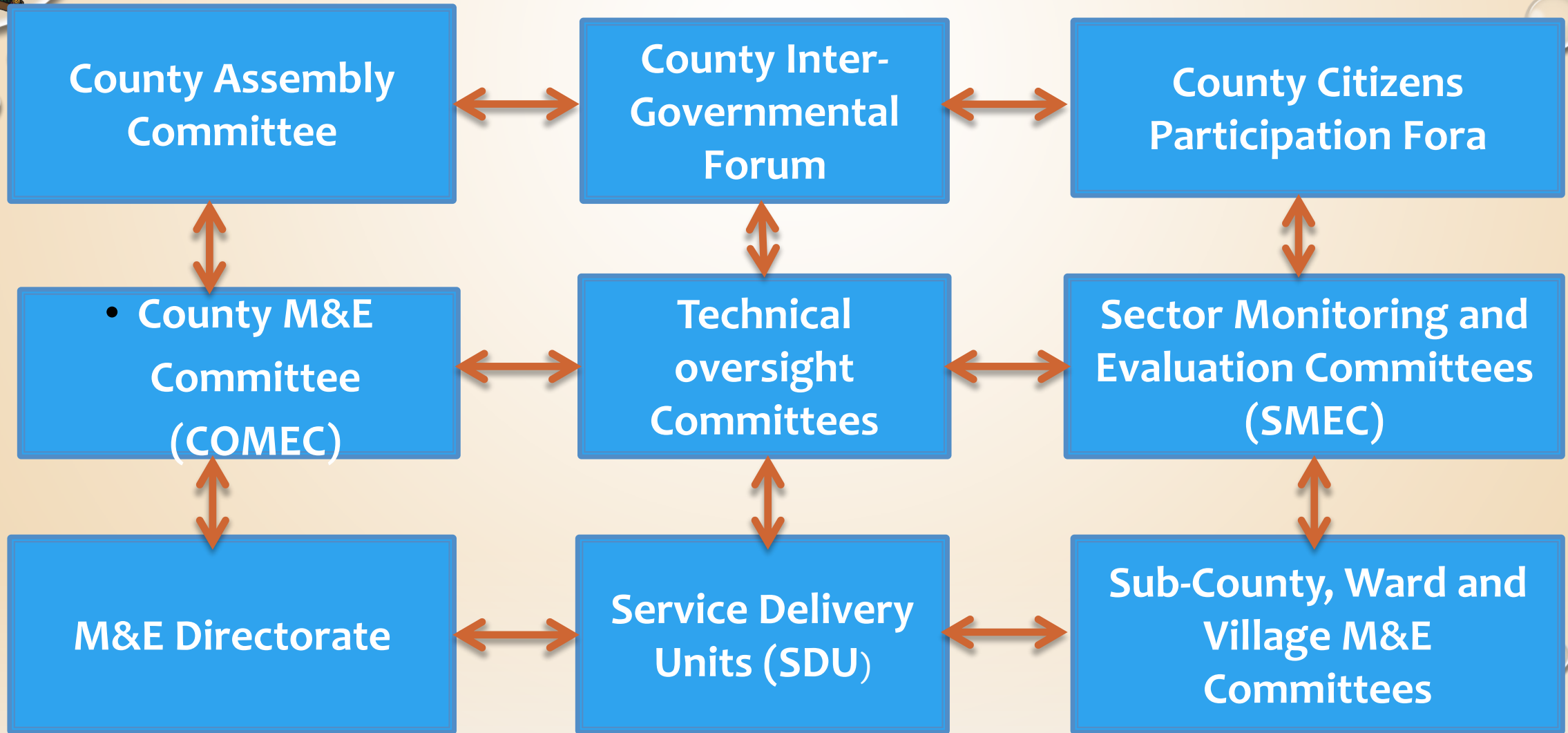


USE OF M&E EVIDENCE

- Planning and programming (Sectoral and Spatial plans, CIDPs, ADPs, performance management plans, Cities and Urban areas plans etc. (Annual Review of CIDPs, Review of previous CIDP)
- Legal and policy development (M&E informs policy development and review)
- Budgeting (Budget tracking and reporting, Resource allocation based on performance)
- Design of performance contract targets/staff performance appraisals and Citizen service delivery charters – Rewards and sanctions
- Performance reports (State of Devolution Address CoG Chairman, State of County Address by H.E Governor)
- Human resource development – recruitment and capacity development



COUNTY INTEGRATED MONITORING AND EVALUATION SYSTEM





COMMON CHALLENGES

DISABLING ENVIRONMENT

- Uncoordinated demands for information
- Unrealistic indicator sets (indicator handbooks)
- Absence of policy and legal frameworks

ORGANIZATIONAL CULTURE

- M&E not valued
- M&E emphasis on accountability – punishment, not about learning and improvement
- No or low demand for M&E
- Leaders do not understand M&E
- Lack of transparency
- Pressure to change findings





COMMON CHALLENGES

INSTITUTIONAL ARRANGEMENTS

- Weak M&E 'units'
- Lack of authority
- Insufficient budget
- M&E not part of organization's planning

HUMAN CAPACITY

- Insufficient staff with M&E skills and qualifications
- Add-on function
- Lack of capacity of leaders and managers to demand and use information





COMMON CHALLENGES

TECHNICAL CHALLENGES

- Poor data quality
- Lack of data for specific needs
- Fragmented data sources
- Outdated analytical tools
- Equipment





M&E require commitment, resilience, aggressiveness, agility, strong partnership, Support and drive

Thank you

