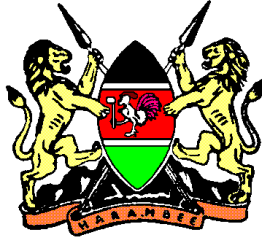


REPUBLIC OF KENYA



THE NATIONAL TREASURY AND PLANNING

STATE DEPARTMENT FOR PLANNING

FOURTH MEDIUM TERM PLAN 2023- 2027

MAKUENI COUNTY CONSULTATION FORUM REPORT



MAY, 2022

1. INTRODUCTION

1.1 Overview

Kenya Vision 2030 is the country's long term development blue-print that aims to transform Kenya into a newly-industrializing, middle income country providing high quality of life to its citizens. The Vision is being implemented through five-year successive Medium Term Plans.

The National Treasury and Planning through the State Department for Planning is preparing the Fourth MTP 2023-2027 of Kenya Vision 2030. The Fourth MTP will succeed the Third MTP 2018-2022 and outlines policies, programmes and projects for implementation over the Plan period. The Fourth MTP will implement the fourth and second-last phase of Kenya Vision 2030 and will set the momentum for transition to the next long-term development agenda for the country. It will be guided by Kenya Vision 2030 and lessons learnt in implementation of previous MTPs (MTPI, MTPII and MTPIII). It will also be guided by the Constitution and will incorporate the priorities outlined in the Manifesto of the Political Party forming the Government after the next general election scheduled for August, 2022.

The Fourth MTP is being prepared through wide consultations in line with several Articles of the Constitution that calls for the involvement of the public in the formulation of public policies and plans. In line with the Constitution Article 10 2 (a), 2 (c), Article 174 (c) and the Fourth Schedule, the Fourth MTP consultations and consensus building will be undertaken through National Stakeholders Forum (NSF); MTP Sector Working Groups (MTPSWG); County Consultation Forums; and National Stakeholders Validation Forum.

1.2 Fourth MTP County Consultation Forums

The National Treasury and Planning through the State Department for Planning held MTP County Consultation Forums in all counties between 28th March and 5th April, 2022. The Consultation Forums provided opportunity for stakeholders and the public to provide views that will form basis for the design of sector policies, programmes and projects in the Fourth MTP.

1.3 Objective County Consultation Forums

The objectives of the County Consultation Forums were:

- i. To appraise stakeholders and the public on progress made in implementation of MTP 2018-2022, and preparatory process of Fourth MTP;
- ii. To provide a forum for consultation with stakeholders and the public to propose priority programmes and projects for incorporation in the Fourth MTP; and
- iii. To provide a platform for consultation between the national government and county government on development and implementation of MTP and CIDPs.

1.4 Participants/Target Group

The County Consultation Forums targeted representatives from the National Government in the counties, County Governments, Non-Government Institutions and the public. The Participants from non-government institutions included representatives from Religious organizations, Private Sector, Development Partners, Civil society, Media, Academia, Persons with Disabilities, Youth and Women. A total of 150 participants were invited in each County Forum with strict adherence to gender balance and sub-county representations. A total of 165 participants attended the Makueni County Consultation Forum.

1.5 County Consultation Process

The Consultation Team was led by Dr. Julius Muia, Principal Secretary, The National Treasury. The team made courtesy calls to the County Commissioner and Office of County Governor and briefed them on the Fourth MTP preparatory process and the programme of activities and logistics for the forums. The Consultation Forums programme was as follows:

- i. Welcoming remarks by County Commissioners and County Executive Committee (CEC) in charge of Finance and Planning;
- ii. Remarks by the County Governor;
- iii. Statement by Cabinet Secretary, The National Treasury and Planning read on his behalf by Principal Secretaries (Team Leader);
- iv. Presentations on:
 - a) Objective of the Consultation forums;
 - b) County Integrated Development Plans (CIDP) Guidelines;
 - c) Achievements of Third MTP and preparatory process of Fourth MTP;
 - d) Key achievements on implementation of County Integrated Development Plans 2018-2022; and
- v. Group Discussions based on the three pillars & Enablers. Participants were divided into four groups to discuss Emerging Issues & Challenges, and proposed County sector priority programmes and projects.

1.6 County Consultation Forums Output

The Consultation Team prepared county specific Consultation Forum reports. The report contains highlights of the remarks made during the opening sessions, emerging issues and challenges, and proposed priority programmes and projects for Fourth MTP.

2.0. HIGHLIGHTS OF REMARKS MADE DURING OPENING SESSION

2.1. Remarks by the CEC Finance and Planning

Ms. Mary Kimanzi, the Makueni County CEC for Finance and Planning, thanked the participants for attending the forum in large numbers. She urged them to take advantage of the opportunity and discuss the county's development issues and priorities. The CEC informed the Forum that the model of long term and short term planning used in Makueni County had driven investment in key infrastructure necessary for economic growth.

She stated that in 2015, Makueni County developed their ten (10) year plan, Makueni County Vision 2025 which has become a key tool in guiding the county over the years. Alongside the vision, the County has developed two CIDPs with implementation of 2nd CIDP expected to end in 2022. The County has made great strides in ensuring linkages between National Plans and the County Development Plans and ensured that County Plans are implemented within a clear Financing framework. She noted that just like the National Government, the County Government had faced various challenges in implementation of programmes and projects under the devolved governance system over the period.

Ms. Kimanzi stated that the key Interventions that Makueni County prioritized under MTP III were: Infrastructure improvement including (Emali-Ukia road, Kibwezi-Kitui road); Land Reforms; Construction of Six major dams; Recruitment of additional Health Personnel; Completion of construction of Government Houses; and Completion of Thwake dam. She lauded the National Government for completing construction of the Kibwezi-Kitui road and prioritizing Land Reforms within the county.

The CEC wished the participants fruitful deliberations and expressed optimism that priorities identified during the forum would find space in the MTP IV.

2.2. Remarks by the County Governor

The Governor, H.E. Excellency Prof. Kivutha Kibwana, welcomed participants to the consultative forum. He thanked the DCC for inviting participants representing different groups of the population within the county and emphasized the importance of the forum in planning for the next five years. He reminded participants the importance of public participation and the key role it plays in planning and resource allocation. He also challenged them to engage openly and ensure that all the views of the county are well articulated. The Governor emphasized the need for healthy intergovernmental relations and expressed his pleasure over the development brought about by the Kenya Vision 2030.

According to the Governor, Makueni County has organized itself into 377 clusters to ensure development reaches the grass roots. He informed the Forum that when the Cluster model was piloted it became very popular and to each Cluster, the County government allocates Ksh.

500,000 against an annual target of Ksh. 1,000,000. The identify projects that are close to them and money is placed in an account of that cluster and applied to the programmes of their choice with the guidance of the County Government. This model has enabled people to address development priorities at the local level and enables the achievement of Micro development. He suggested that this model should be considered under the MTP IV for replication in other counties.

Regarding the youth, he suggested that the boda boda sector should be youth driven. He also expressed the need for Financial Intermediation to ensure affordable credit for the Young People. This would enable the youth to own the Motorcycles and increase their incomes.

Governor Kibwana concluded his remarks by thanking Dr. Julius Muia, Principal Secretary, The National Treasury, on behalf of the National Government for ensuring sustained support to the economy despite the disruptions caused by the Covid-19 pandemic.

2.3. Remarks by the County Commissioner

The Deputy County Commissioner, Mr. Kasim Bosco, on behalf of the County Commissioner, informed the forum that the participants present had been invited from all over the county and depicted a clear picture of Makueni due to the fair representation. He also informed members that the government is tasked with creating an enabling environment so that programmes and projects can be undertaken with ease in the county. He took people through memory lane and reminded them that in early days all projects used to be generated from village level; reiterate the importance of ensuring that the county has a document that is beneficial to the people of Makueni; and informed members that Makueni County is one of the counties that has perfected public participation.

2.4. Statement by the CS The National Treasury and Planning

In his opening remarks, Dr. Julius Muia, Principal Secretary, The National Treasury, thanked the people of Makueni County for embracing public participation. The PS also lauded the County Government for initiating the innovative cluster model and challenged the county to package the initiative in a very attractive manner then showcase it to the rest of the world as a best practice. He also challenged the County to increase efficiency in resource allocation and utilization to ensure that their limited resources can achieve great milestones in implementing priorities within the CIDP.

The PS informed the forum that the National Treasury was doing its best to support both the national and county governments to sustain services albeit the difficult circumstances caused by the COVID-19 pandemic. He affirmed that the National Government had ensured availability of sufficient vaccines to support covid-19 vaccination programmes in the county and urged the residents to get fully vaccinated. The PS reaffirmed the readiness by the National Government to support the County Development Agenda Especially Micro and Small Enterprises.

The PS also indicated that the government was in a trilemma with people desiring more services from government yet they don't want to be taxed, and don't want government to borrow to finance the services. He therefore called for Smart ideas to achieve development including through Public Private Partnerships.

He then read the statement by Cabinet Secretary, The National Treasury & Planning and officially opened the County Consultative Forum. The PS then proceeded to address a press conference accompanied by the Governor.

3.0. PRESENTATIONS

3.1. Objectives of the Forum

The presentation on Objectives of the County Consultative Forum was made by Mr. Stephen Macharia, Director of Planning, and Ministry of Health. The objectives were to:

- Appraise stakeholders and the public on progress made in implementation of MTP 2018-2022, and preparatory process of Fourth MTP;
- Provide opportunities for county stakeholders to identify and prioritize development programmes & Projects for incorporation into the Fourth MTP. The prioritized projects and programmes will also inform preparation of CIDPs 2023-2027; and
- Provide a platform for consultation between the national government and county government on development and implementation of MTP and CIDPs

3.2 Presentation on Achievements of Third MTP and preparatory process of Fourth MTP

The Presentation on Achievements of Third MTP and preparatory process of Fourth MTP was made by Mr. William Maundu. The presentation highlighted the following: overview of Kenya Vision 2030; Implementation of Kenya Vision 2030 and Medium Term Plans (MTP); Achievements of Third MTP 2018-2022; Challenges in implementation of Third MTP 2018-2022; and Preparatory process of Fourth MTP 2023-2027.

3.3. Highlights of Achievements on Implementation of County Integrated Development Plan (CIDP-2) 2018-2022

The presentation was done by Mr. Mutua Director Planning, Makueni County. He informed the forum that the County Integrated Development Plan (2018-2022) addressed the many underlying challenges facing the residents. It set a road map that directed the future course of Makueni County in a bid to solve the diverse needs of its citizens. The presentation highlighted the achievements made in implementing the CIDP over the last five years.

3.4. Highlights of Achievements on Implementation of County Integrated Development Plan (Cidp-2) 2018-2022

The presentation was done by Mr. Mutua Director Planning, Makueni County. He informed the forum that the County Integrated Development Plan (2018-2022) addressed the many underlying challenges facing the residents. It set a road map that directed the future course of Makueni County in a bid to solve the diverse needs of its citizens. The presentation highlighted the achievements made in implementing the CIDP over the last five years.

3.5. Plenary Discussion

The following issues were raised during the preliminary discussions:

- What measures have been taken to address the challenges arising from the previous MTPs;
- The Government obtains its revenue through taxes while the younger generation does not want to work. What is the government doing to inculcate a culture of work among the youth;
- The rising prices of oil are raising the cost of living hence need to be addressed;
 - **Response:** There is need to invest in Green Energy in order to address the issue of high oil prices. However, plans are under way to ensure commercialization of Turkana oil while sustaining exploration for oil and gas in other regions.
- Initiatives taken by the government to revitalize business after Covid-19;
- Capacity building is needed for livestock farmers regarding the use of milk coolers because some of them are lying idle;
- Dilemma of people demanding for more services yet they don't like paying taxes and Dilemma of People not wanting the government to borrow yet they want services
 - **Response:** With less revenues counties need to be smart. There is need to look for ways in which money is going to be utilized efficiently for maximum benefit. Public Private Partnership should also be encouraged. Makueni should look into projects that can be implemented through Public Private Partnership. Businesses should also move with the changing times and adopt new forms of business such as electronic commerce;
- Need for Capacity building and Training of personnel mandated with managing cluster money;
 - **Response:** The county government is doing visibility study before they award money to clusters.
- Need to adopt public investment management guidelines to ensure that only viable and feasible projects are implemented;
- Regulations need to be put in place to ensure that people acquire loans they can be able to payback to Financial Institutions;
- The County Technical Training Institutes (CTTIs) need to be supported and awareness created of the same. This will increase artisans in the county;
 - **Response:** Innovative ways have emerged where graduates of CTTIs are given a kit in their relevant field as a boost to entrepreneurship.

- Capacity building on financial management is needed in the village clusters fund schemes;
- The need to have a clear picture of achievements made by both the government and other development partners;
- CBC Curriculum was applauded as being good, however forums on creating its awareness to the people should be organized;
- Initiatives taken by the government to revitalize business and Job Losses after Covid-19;
 - **Response:** The government through the financial institutions is injecting cash to allow people borrow for development. This was a good opportunity for businesses to model their activities to survive any shock.
- The milk coolant at Kilungu Ward has stalled

4.0. GROUP DISCUSSIONS BASED ON THE THREE PILLARS AND ENABLERS

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
ECONOMIC PILLAR	
<ul style="list-style-type: none"> • Land ownership- most tourist sites belong to the national government; • Makongo viewpoint tourist site is poorly situated; • Human-wildlife conflicts in the tourism sites- Kyulu; • Undefined borders e.g. Konza city, Makueni-Taita Border; • Underutilisation of tourist sites- Nzau hill, Kalamba religious site; • Poor infrastructure within the tourist sites; • Expensive farm inputs like fertilizers; • Inadequate market for the farm products and existence of middle men; • Inadequate extension officers in the county ; • Pest and Diseases outbreak and drought pose a challenge to farming; • Uncertified planting seeds; • Over Reliance on rain fed agriculture; • Pasture conflicts between communities; • Low adoption of modern technology in farming ; • Poor urban planning and Poor drainage/sewerage system in the county; 	<ul style="list-style-type: none"> • Construction of zip lines at Makongo view point; • Tarmacking of roads to the tourist sites e.g. kyulu, kalamba, kikima, nzau; • Operationalising Kamba cultural centres; • Establishment of curio centres at kiboko, Mbui Nzau, Kambu; • Water harvesting and Irrigation; • Preservation of water towers; • Promotion of Farmer cooperatives; • Value addition of farm products; • Subsidized farm inputs; • Enhanced extension services; • Construction of mega dams/sand dams / farm ponds; • Establishment of water canals to harvest water from river Athi; • Promotion of cotton growing and processing; • Promotion of Business Organisations Memberships; • Establishment of leather industries; • Proper utilisation of existing manufacturing plants e.g. Kalamba fruit processing plant,

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
<ul style="list-style-type: none"> • Insufficient land ownership documents ; • High poverty levels within the county; • Poor access to export markets by local products; • Competition from cheap imports- mitumba • Inadequate manufacturing plants; • Low utilisation BPO services; • High interest rates on loans and inadequate training services to the borrowers by the financial service providers; • Proliferation of unregistered financial service providers; • Oil/fuel spillage along the Mombasa- Nairobi pipeline; • Poor marketing strategies of sand; • Shortage of fishmeal processing plant and fish market linkages; • Water pollution. 	<p>Kikima dairy, Kibwezi cold storage;</p> <ul style="list-style-type: none"> • Promotion of cottage industries; • Establish more BPO centres and encourage locals to utilize BPO services; • Establishments Business parks; • Capping of interest rates; • Ensure lending institutions offer basic financial management sensitization and do follow ups to ensure their beneficiaries are succeeding. • Registration of financial service providers; • Establishment of financial Sacco for the locals; • Implementation of the Natural resources sharing policy . • Construction of fishponds to increase fish production; and • Creation of Market linkages.
EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
SOCIAL PILLAR	
<ul style="list-style-type: none"> • Limited public library in the county; • CBC implementation is a challenge; • Inadequate ECDE centres; • Inadequate government land for the construction of the ECDE centres; • Low awareness on County Technical Training Institutes(CTTIs); • Inadequate equipment in the CTTIs; • Inadequate resources for running already established KMTCs in Makueni County; • Inadequate preparedness for emerging diseases i.e. COVID19; • Inadequate essential equipment and medical supplies at all levels of care; • Inadequate human resources; • Reduced donor funding for specific health programs i.e. TB, HIV; • Over exploitation of natural resources e.g. 	<ul style="list-style-type: none"> • Equip and fully furnish all the KMTC colleges in Makueni County; • Establish clear guidelines on student's transition to junior high schools in the CBC, and enhance infrastructure; • Establish a national library in Makueni County; • Increase NG-CDF allocation to constituencies; • Mainstreaming of PWDs in tertiary training institutions (TVETs); • Increase scholarship opportunities for higher education; • Establish a Makueni University as a higher learning institution; • Establish a level five hospital, and equip and expand the level four hospitals to ensure they can cater for all the health services;

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
<p>forests;</p> <ul style="list-style-type: none"> • Water pollution and poor governance of existing water resources; • Climate change; • Inadequate sewerage systems in our towns; • Improper management of waste; • Land degradation through anthropogenic actions; • Increase in street children; • Improver GBV management; • Unemployment of youth; • Unclear process in the registration of the PWDs; • Sexual and Gender Based Violence; • Poor recognition of some games e.g. athletics; and • Limited stadia in the county. 	<ul style="list-style-type: none"> • Invest in preventive health care mechanisms; • Fully cushion the medical fees for the vulnerable groups (PWDs, and Elderly); • Employment of adequate health care • Improve the maternal services for the PWDs; • Standardize and document alternative medicine; • Construct 5 mega dams within Makueni county to fully solve the issues of water shortage; • Enhance Solid waste management (second generation liquor bottles, diapers), • Establish a sewerage system in major towns; • Invest in storm water management in urban areas; • Completion of housing projects near Nduu Nguu in Wote area; • Establish tenant-landlord arbitration mechanism for complaints; • Establishment of institutions to manage street children; • Increase cash transfer for OVC, PWDS and the ELDERLY; • Promote the participation of youths in the development activities (Expose youths to civic education); • Tax exemption for PWDs; • Ensure transition of interns to employment programmes; • Establish a sexual gender based courts like the one in Mombasa; • Establish police units in all police stations in the county; • Establish gender based violence recovery centres (GBVRC) in all sub county hospitals; • Construct to completion the stadium within WOTE and an additional one in KIBWEZI WEST;

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
	<ul style="list-style-type: none"> • Establish a Cultural centre within Makueni county; • Need to encourage consumption of local art through policy; and • Nurture the talented youth into professional sports.
EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
POLITICAL PILLAR	
<ul style="list-style-type: none"> • Inconsistence in the disbursement of funds from the national government to county government; • Boundary Issues (Makueni County and Taita Taveta County); • Corruption in revenue collection and procurement; • Non-informed public participation; • Unjust conflict resolution methods; • Inadequate law courts; • Inadequate police stations; and • Some locations are too big. 	<ul style="list-style-type: none"> • Increase of shareable revenue to 35% of the current budget; • Curb corruption in revenue collection and ensure everyone pay taxes; • Broadening the tax base; • Provision of civic education; • Open contracting in procurement; • Devolved functions/resources to be devolved fully; • Mainstreaming resilience and disaster risk reduction in all programmes and projects; • Adoption of Alternative Dispute Resolution (ADR) mechanisms; • Identify, train and certify mediators in the community e.g. clan leaders, church leaders who can be used by courts; • Operationalization of mobile courts at Matiliku, Kitise, Kambu, Ngamba/Kiu, Kee and Mwaani; • Put the sub county administrative units at the same level as the national government administrative units; • Establish adequate policing units in; Kamboo, Kaunguni - Kibwezi West and Mwea – Kaiti; and • New national administrative unit - sub-division of Nguumo location to 3 locations; Kasikeu, Ngaamba and Kivani location into 2 locations; Kamboo, Mumelela, Nduu, and Makongo sub-locations into 2 sub-locations

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
	each; and Kitundu location into 2 sub-locations.
EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
ENABLERS/FOUNDATION	
<ul style="list-style-type: none"> • Inaccessibility of roads such as Emali-Ukia, Wote-Kilili-Matiliku, Salama-Mavivye, Ngoluni-Kalawa-Kyaane, Wote-Kalawa-Kathulumbi-Syotuvali, Kyambalasi- Kikima; • Poor urban road infrastructure; • Low electricity voltage in some connected areas; • Poor distribution of electricity from public facilities to surrounding households such as villages behind Wote TTI; • Untapped solar potential in the county such as solar in Makindu, wind in Mbui Nzau; • Poor involvement of the public during implementation of electricity projects; • Poor internet Connectivity in some schools e.g. Mwenyeani in Mbooni; • Stalled government housing projects within the county; • Vandalism of already completed government facilities and installations; • Poor network (telephone) connectivity such as safaricom in Malili; • Inadequate equipping of technical training institutions; • Insufficient title deeds in areas in Nguu settlement; • Lengthy land search process; • Complex land succession process – requirement for letter of administration; • Slow implementation of Spatial Plan; • Different maps by the department of lands and survey; • Inadequate essential services at huduma centre such as driving license, vehicle inspection; 	<ul style="list-style-type: none"> • Adequate land allocation for bus stops in all major towns; • Completion of Wote- Tawa, Katua-Nunguni road; • Funding to build proper access roads for Mutiambua-Mithini road; • Upgrading of Salama-Mavivye road and a bridge at Katilini dam, Thwake river bridge (Nduluku-Kalawa section), Utangawa-Isuuni bridge, Kalawa- Kwa Kiliu bridge, Mutulani-Masaani-Kalanzoni road; • Tarmacking of Emali-Ukia road and Wote-Kilili-Matiliku road; • Opening all the feeder roads in the county; • Upgrading Wote urban roads; • Construction of a sub-station (high tension station) at Emali to serve Makueni and Kajiado; • Installation of Transformers at Kanoyoni/Ithiani in Mavivye village in Mukaa sub-county; • Revival of public servants’ project (Pelican); • Construction of a proper town sewerage system in Wote town; • Ensure Internet connectivity to all public institutions in schools and hospitals (fibre optic); • Equipping training institutions and upgrade of CTTIs to TVET; • Audit of land records to come up with a standard map; • Process Titles for public land utilities; • Create an enabling environment for investors; • Optimization of existing investments such as

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
<ul style="list-style-type: none"> • Inadequate staff due to low revenue by County which makes it impossible to attract and sustain a large staff establishment; • Unconducive investment environment; • No electricity in some schools; • Unplanned towns and markets 	<p>mango processor, diaries such private public partnerships;</p> <ul style="list-style-type: none"> • Ensure that all essential services are available at Huduma centre such as driving license, vehicle inspection; • Mainstream DRM in all sectors and ensure continuous capacity building of the community on disaster preparedness; and • Contingency plans on how to handle the various disasters affecting us. Updating existing contingency plans continuously and developing new ones where they do not exist. • Establish ICT centres in each ward;

5.0 Conclusion

In her closing remarks, the CEC Finance and Planning, commended the participants for their active involvement throughout the forum. She challenged participants to request for mega projects that have high impact in the society, like a County referral hospital.

As a way forward, Mr. William Maundu reiterated the timelines in the preparatory process of MTP IV. He informed the participants that a national validation forum would be held in Mid November 2022 and a Nation-wide Dissemination exercise in February – March 2023. It was agreed that if possible some of the participants would be invited in the National validation forum.

The forum was officially closed at 17.45 pm.