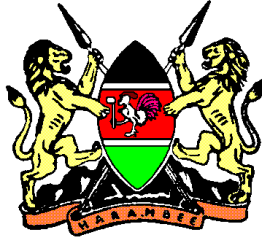


REPUBLIC OF KENYA



THE NATIONAL TREASURY AND PLANNING

STATE DEPARTMENT FOR PLANNING

FOURTH MEDIUM TERM PLAN 2023- 2027

MOMBASA COUNTY CONSULTATION FORUM REPORT



MAY, 2022

1. INTRODUCTION

1.1 Overview

Kenya Vision 2030 is the country's long term development blue-print that aims to transform Kenya into a newly-industrializing, middle income country providing high quality of life to its citizens. The Vision is being implemented through five-year successive Medium Term Plans.

The National Treasury and Planning through the State Department for Planning is preparing the Fourth MTP 2023-2027 of Kenya Vision 2030. The Fourth MTP will succeed the Third MTP 2018-2022 and outlines policies, programmes and projects for implementation over the Plan period. The Fourth MTP will implement the fourth and second-last phase of Kenya Vision 2030 and will set the momentum for transition to the next long-term development agenda for the country. It will be guided by Kenya Vision 2030 and lessons learnt in implementation of previous MTPs (MTPI, MTPII and MTPIII). It will also be guided by the Constitution and will incorporate the priorities outlined in the Manifesto of the Political Party forming the Government after the next general election scheduled for August, 2022.

The Fourth MTP is being prepared through wide consultations in line with several Articles of the Constitution that calls for the involvement of the public in the formulation of public policies and plans. In line with the Constitution Article 10 2 (a), 2 (c), Article 174 (c) and the Fourth Schedule, the Fourth MTP consultations and consensus building will be undertaken through National Stakeholders Forum (NSF); MTP Sector Working Groups (MTPSWGs); County Consultation Forums; and National Stakeholders Validation Forum.

1.2 Fourth MTP County Consultation Forums

The National Treasury and Planning through the State Department for Planning held MTP County Consultation Forums in all counties between 28th March and 5th April, 2022. The Consultation Forums provided opportunity for stakeholders and the public to provide views that will form basis for the design of sector policies, programmes and projects in the Fourth MTP.

1.3 Objectives of County Consultation Forums

The objectives of the County Consultation Forums were:

- i. To appraise stakeholders and the public on progress made in implementation of MTP 2018-2022, and preparatory process of Fourth MTP;
- ii. To provide a forum for consultation with stakeholders and the public to propose priority programmes and projects for incorporation in the Fourth MTP; and
- iii. To provide a platform for consultation between the national government and county government on development and implementation of MTP and CIDPs.

1.4 Participants/Target Group

The County Consultation Forums targeted representatives from the National Government in the counties, County Governments, Non-Government Institutions and the public. The Participants from non-government institutions included representatives from Religious organizations, Private Sector, Development Partners, Civil society, Media, Academia, Persons with Disabilities, Youth and Women. A total of 150 participants were invited in each County Forum with strict adherence to gender balance and sub-county representations. A total of 150 participants attended the Mombasa County Consultation Forum.

1.5 County Consultation Process

The Consultation Team was led by Ms. Safina Kwekwe, Principal Secretary State Department for Correctional Services and Ag. Chief Economist, State Department for Planning, Mr. Jackson Kiprono. The team made courtesy call to the County Commissioner, Mr. John Otieno and briefed him on the Fourth MTP preparatory process and the programme of activities and logistics for the forums. The Consultation Forums programme was as follows:

- i. Welcoming remarks by County Commissioners and County Executive Committee (CEC) in charge of Finance and Planning;
- ii. Remarks by the County Governor;
- iii. Statement by Cabinet Secretary, The National Treasury and Planning read on his behalf by Principal Secretaries (Team Leader);
- iv. Presentations on:
 - a) Objective of the Consultation forums;
 - b) County Integrated Development Plans (CIDP) Guidelines;
 - c) Achievements of Third MTP and preparatory process of Fourth MTP;
 - d) Key achievements on implementation of County Integrated Development Plans 2018-2022; and
- v. Group Discussions based on the three pillars & Enablers. Participants were divided into four groups to discuss Emerging Issues & Challenges, and proposed County sector priority programmes and projects.

1.6 County Consultation Forums Output

The Consultation Team prepared county specific Consultation Forum reports. The report contains highlights of the remarks made during the opening sessions, emerging issues and challenges, and proposed priority programmes and projects for Fourth MTP.

2. HIGHLIGHTS OF REMARKS MADE DURING OPENING SESSION

2.1 Director, KSG – Mr. Tom Wanyama

Mr. Tom Wanyama welcomed members to the forum. He stated that all members of the forum were important stakeholders in the process of MTP IV and was honored that KSG was

hosting the event. He said the institution would support the team in whatever was required in order to make the engagement fruitful and successful.

2.2 County Executive Committee. Finance – Ms. Maryam Mbaruk

Ms. Maryam Mbaruk welcomed members to the County Consultative Forum. She noted that the National Treasury and Planning is in the process of preparing Fourth MTP and that it requires wide stakeholder engagement. She recalled that in 2019 TNT&P held dissemination forums of Third MTP and that the County Integrated Development Plans (CIDPs) were aligned to it. She informed the participants that the Fourth MTP will implement the second last phase of Vision 2030. She requested participants to keenly follow the presentations so as to have full participation.

She stated that Mombasa County had faced three (3) major challenges during the implementation period of CIDP 2018-2022:

- i) SGR: The County was yet to find ways to fully reap the benefits of the SGR
- ii) Covid-19: The pandemic affected all sectors of the economy especially trade and commerce, and the County was yet to recover from it.
- iii) Sharable Revenue Formula: The formula for sharing of revenue disadvantages Mombasa County and is not commensurate to the needs of the people.

2.3 Director General, Vision 2030 – Mr. Kenneth Mwigie

Mr. Mwigie appreciated the presence of members who attended the forum. He stated that Vision 2030 was the national development blueprint, and MTP IV was the second last phase in implementation of the Vision. He indicated that during the preparatory process, members needed to focus on the critical path and promote process that enhances implementation of programmes as well as bringing in aspects that would consolidate the work that has been done from 2008, rather than bringing in new ideas that would distract from the path.

He challenged participants that when they were putting forward an idea, to question whether it would help the country achieve the vision faster or slow it down.

2.4 County Commissioner – Mr. John Otieno

Mr. John Otieno noted that MTP III is coming to an end in June next year and that the preparatory process for MTP IV was underway. He noted that the National Treasury and Planning had called for stakeholders' engagement in line with the Constitution and the Vision 2030 which is the development blue print guiding preparation of all MTPs. He informed participants that County Consultation Forums were being held in all 47 counties concurrently. He urged members to actively participate in the forum as their input would inform development activities in the county for the next five years.

He noted that during MTP III the Government implemented various projects but faced a number of challenges including: Impact of Covid-19, slow uptake of programmes and projects under Private Public Partnerships (PPP) and high cost of land compensation for infrastructure projects leading to delays.

He listed the number of projects in the county per sector and indicated their status (ie. Not started, ongoing, completed). He said that the projects had changed the face of the county and improved the socio economic environment.

2.5 Principal Secretary – Ms. Safina K. Tsungu

Ms. Safina K. Tsungu welcomed members to the forum for MTP IV noting that by the end of the week all 47 counties would have been covered. She stated that the purpose of the forum is to provide avenue to discuss and propose county development priorities for inclusion into the MTP IV. She noted that MTPIV is the second last phase for implementation of Vision 2030 and forms basis for transitioning to the next long term development plan for the Country. She noted that a number of other consultations will be undertaken before the Plan is finalized.

She pointed out key words in the theme of the MTP IV noting that it would focus on transformation, inclusivity, resilience and competitiveness. She indicated that the reports from the CCF's would be shared with Sector Working Groups for incorporation into the sector plans

3. GROUP DISCUSSION

The participants were split into four groups and they were advised to be free to contribute in any groups they felt could be of interest to them. It was explained to the participants that for them to choose Programmes/projects that will serve them well, they needed to identify the challenges/problems and emerging issues that impact on their lives then propose solutions for them.

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
ECONOMIC PILLAR	
Tourism Sector <ul style="list-style-type: none"> Initiation of projects in the County without involving the County Government Inadequate resources to undertake tourists related projects Unfavorable policies hampering the County to access resources derived from the sector 	<ul style="list-style-type: none"> Construction of Mombasa International Conventional Centre Setting up tourist information Centers Allocation of adequate resources by both County and National Government to the Tourism Sector
Agriculture and Livestock <ul style="list-style-type: none"> Inadequate value addition plants in the County Land issues Inadequate sensitization to promote urban agriculture Lack of county agro-processing infrastructure (post-harvest management 	<ul style="list-style-type: none"> Construction of an agricultural and marine training and incubation Centre Kisauni Sub-county Promote cottage industries and strengthen value chain development Develop markets for agricultural produce Develop disease control livestock holding

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
<p>facilities etc.)</p> <ul style="list-style-type: none"> • Inadequate capacity to adapt and mitigate climate change effects 	<p>facility and fodder bulking</p> <ul style="list-style-type: none"> • Develop livestock sale yards • Develop Livestock multiplication centre (at ATC)
<p>Trade</p> <ul style="list-style-type: none"> • Unfavorable shareable revenue parameters leading to reduced revenue for development initiatives • Bureaucracy/ red tape in implementation of the PPP policy 	<ul style="list-style-type: none"> • Modern wholesale market construction • Biashara Centres establishment • Establishment of business park • Establishment of a Satellite City
<p>Manufacturing Sector</p> <ul style="list-style-type: none"> • Inadequate resources to implement programs 	<ul style="list-style-type: none"> • Establishment of Special Economic zone
<p>Business Outsourcing</p> <ul style="list-style-type: none"> • Inadequate resources 	<ul style="list-style-type: none"> • Establishment of Mombasa Business innovation and Incubation Hub • Build Ducts/ Conduits for Internet Service Providers to lease • Construction of ware houses at the Special Economic Zones (SEZ's)
<p>Financial Services</p> <ul style="list-style-type: none"> • Unclear tax policies on the shareable revenue 	<ul style="list-style-type: none"> • Development of training programmes for Micro, Small and Medium Enterprises (MSME's) to promote business and saving • Initiate a revolving fund to support business start ups
<p>Oil, Gas and Mineral Resources</p> <ul style="list-style-type: none"> • Lack of County policy on power generation from available energy resources • Poor guidelines on oil exploration/ exploitation in the county 	<ul style="list-style-type: none"> • Energy policy need to be domesticated to substitute power generations • Initiate oil exploration 100km off the coast
<p>Blue Economy</p> <ul style="list-style-type: none"> • Unfavorable maritime policies • Unexploited blue economy 	<ul style="list-style-type: none"> • Construction of a modern fishing port for use by commercial fishing vessels • Construction of a 100 tonnes Multi-user Cold Store • Construction of a modern fish bandas including a meeting hall at Landing sites

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
	<ul style="list-style-type: none"> • Construction of a modern fish market equipped with adequate cold chain facilities. • Training in fisheries management, Aquaculture, fishing gear technology, seamanship etc. • Regular Monitoring, Control and Surveillance (Land and Sea Patrols)
SOCIAL PILLAR	
<p>Education and Training</p> <ul style="list-style-type: none"> • Insufficient materials for the CBC curriculum • Inadequate training for teachers • Inadequate number of vocational training centers within the county • Staff gap in number of instructors for vocational training centers • Vocational training centers not fully equipped and do not cater for Persons with Disabilities (PWD's) • Policies governing transition from secondary school to tertiary institutions making it difficult for students to transition to acquire higher learning • Insufficient number of primary schools and Early Childhood Development and Education (ECDE) centers 	<ul style="list-style-type: none"> • Capacity Building for teachers on Competency Based Curriculum (CBC) should be done. • Establishment of fully equipped vocational training institutes • Recruitment of more teachers. • Sufficient funding of schools so that facilities can be well equipped • Establishment of more primary schools and ECDE centers
<p>Health</p> <ul style="list-style-type: none"> • Inadequate facilities in hospitals for specialized care e.g. Intensive Care Unit (ICU) beds • Inadequate funding for hospitals • Insufficient number of dispensaries within the county. 	<ul style="list-style-type: none"> • Increase funding to the health sector • Increase number of doctors in the hospitals • Equipping hospitals with adequate facilities and materials • Establishment of youth friendly centres • Implementation of Universal Health Coverage
<p>Environment, Water and Sanitation</p> <ul style="list-style-type: none"> • Poor management of dumpsites • Inadequate funding • Inadequate piping of water in Mombasa County 	<ul style="list-style-type: none"> • Equip waste management department with sufficient number of waste segregated vehicles • Allocation of funds to assist in waste segregation • New piping of water to done in Mombasa • Establish more waste recycling plants

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
<p>Population, Urbanization and Housing</p> <ul style="list-style-type: none"> • Insufficient housing within the county caused by floating population from other counties that use services in Mombasa County 	<ul style="list-style-type: none"> • Upgrading and Maintenance of existing houses in Mombasa County • Establish program to upgrade slums • Establish settlement fund • Establish disability friendly housing
<p>Gender, Youth and Vulnerable Groups</p> <ul style="list-style-type: none"> • Rising cases of Sexual and Gender Based Violence • Insufficient number of rescue centers • Youth unemployment 	<ul style="list-style-type: none"> • Construction of rescue centers in every sub county • Establishment of youth centers • Construction of 24 hrs. situation centers in every sub county • Revolving fund to fund startups • Provision of assistive devices for PWD's • Entrepreneurial skills training for the youth
<p>Sports, Culture and Arts</p> <ul style="list-style-type: none"> • Inadequate public spaces • Insufficient land for sports and culture 	<ul style="list-style-type: none"> • Construction of a cultural center • Rehabilitation of historical sites especially Kengeleni Historical Site • Establishment of Talent Identification and Development Centers • Upgrade of public play grounds • Establishment of public recreational spaces.
POLITICAL PILLAR	
<p>Devolution</p> <ul style="list-style-type: none"> • Poor county government preparedness in terms of Human Resources to handle devolution • Inadequate civic knowledge on the functions of the County and National Government • Weak inter-governmental linkages • Weak coordination on transfer of assets and liabilities 	<ul style="list-style-type: none"> • Remodel the Human Resource Model to create linkages with the County Public Service Boards and Public Service Commission • Civic education on the function of both levels of government • Strengthen intergovernmental framework for cooperation • Update of County and National asset registry • Establish policy framework for transfer of assets and liabilities
<p>Governance, Justice and Rule of Law</p> <ul style="list-style-type: none"> • Systems for Alternative Dispute Resolution are missing in the county 	<ul style="list-style-type: none"> • Establish legal framework linking the county attorney and the attorney general

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
<ul style="list-style-type: none"> • Low capacity on law making within the county 	<ul style="list-style-type: none"> • Fully operationalize county courts to handle the implementation of county laws • Embrace alternative justice systems • Proper legislation to ensure the county benefits from the revenue generated from its natural resources e.g. Port • Establishment of sub county courts with resident magistrates • Capacity building of the county officials to create laws.
FOUNDATIONS/ENABLERS	
<p>Infrastructure</p> <ul style="list-style-type: none"> • Limited Resources (Human capacity, Finances and equipment) • Climate changes- need to enhance design • Poor drainage systems 	<ul style="list-style-type: none"> • Enhanced drainage management project • Improved road network • Enhance designs on infrastructure to align to climate change • Green energy adoption projects
<p>Information Communication Technology (ICT)</p> <ul style="list-style-type: none"> • Lack of proper policies for enhancement of internet connectivity • Poor policy enforcement, strategic plans implementation • Unstable ICT infrastructure • Lack of capacity on new technologies • Lack of collaboration with other stakeholders • Inadequate Resources • There is no Digital literacy roadmap at the county 	<ul style="list-style-type: none"> • Formulation and implementation of policies on internet connectivity • Upgrading of ICT system • Continuous training and capacity building
<p>Science, Technology and Innovation</p> <ul style="list-style-type: none"> • Lack of a road map within the County level- call for accreditation in more institutions • Lack of policy on technology in the County • There is no existing innovation Board in the County 	<ul style="list-style-type: none"> • Lobby for accreditation in more institutions • Policy formulation • Establishment of Innovation fund and innovation Board within the County
<p>Land Reforms</p> <ul style="list-style-type: none"> • Historical injustices 	<ul style="list-style-type: none"> • Resettlement of squatters projects

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
<ul style="list-style-type: none"> • Lack of title • Absentee landlords • Many land legislations' • Highly connected Land cartels 	<ul style="list-style-type: none"> • Titling of informal settlements, sites and services
<p>Public Sector Reforms</p> <ul style="list-style-type: none"> • Inadequate resources for infrastructure and digitization of the public sector • Weak implementation of performance management framework • Lack of adequate capacity among public service providers to enable reforms 	<ul style="list-style-type: none"> • Digitization of public sector • Capacity building programs • Wage bill management programs
<p>Labour and Employment</p> <ul style="list-style-type: none"> • Existing huge wage bill • Industrial action • Poor working conditions- • Inadequate equipment and tools 	<ul style="list-style-type: none"> • Implementation of Collective Bargaining Agreements (CBAs) • Promotion of Alternative Dispute Resolution (ADR's) mechanisms
<p>National Values and Ethics</p> <ul style="list-style-type: none"> • Corruption • Inadequate dissemination of information on national values. • Lack of patriotism • Political interference • Inadequate decentralization of resources 	<ul style="list-style-type: none"> • Continuous promotion of values and ethics
<p>Disaster Risk Management</p> <ul style="list-style-type: none"> • Inadequate human capital • Extreme poverty mapping of the same is not done effectively • Hunger • Lack of well-coordinated disaster management and response plan • Weak coordination mechanism • Inadequate resources, emergency funds, • Inadequate disaster management equipment • Weak capacity among the residents and the - Sensitization, Training, Stakeholder engagement, implementers • Infrastructural challenges 	<ul style="list-style-type: none"> • Development of a training Curriculum on Disaster Risk Management • Supporting of community disaster response committees as first line responders • Sensitization of the public

EMERGING ISSUES AND CHALLENGES	PRIORITY PROGRAMMES AND PROJECTS
<p>Security</p> <ul style="list-style-type: none"> • Inadequate resources –Personals, equipment and training 	<ul style="list-style-type: none"> • Promotion of national cohesion • Development of a psychosocial support program among security personnel • Welfare improvement through provision of housing and work environment • Provision of advanced/modern security equipment and Personal Protective Equipment (PPE). • Continuous implementation of new reforms • Enhanced witness protection programs • Peace building efforts through community policing

4. CONCLUSION

The leadership thanked the members for participating in the forum and stated that the exercise that had taken place would benefit future generations. They noted that the key issues captured in the various sectors when implemented would enhance economic development.